

## **VIII. Implementation Strategy**

One of the primary weaknesses of the previous planning efforts by Augusta County has been the lack of a concrete strategy for the implementation of the Plan. Therefore, a significant focus of this Plan is to identify specific tasks that need to be completed. Most of the tasks have already been identified as a part of the Goals, Objectives, and Policies. The purpose of the Implementation Strategy is to link these tasks with a responsible party as well as a timeframe for completion in order to ensure that they are considered in the implementation process at the appropriate time.

The Implementation Strategy outlines the tasks that need to be completed in order to enact the recommendations of the Goals, Objectives, and Policies, as well as the Planning Policy Area and Future Land Use Maps. The tasks identified by the Implementation Strategy include recommendations for considering policy changes, ordinance changes, and further planning and technical study efforts for particular community resources or geographical areas.

The Implementation Strategy is divided into 14 sections by topic area. These topic areas correspond directly to the sections of the Goals, Objectives, and Policies. There is also an additional section for ordinance changes. Each task is linked directly to one or more objective or policy and has one or more responsible party. The timeframe for the completion of each task is divided into six categories, the five separate calendar years between 2007 and 2011, and a category that combines the years between 2012 and 2027. Tasks are expected to be addressed during each identified year and completed during that timeframe. Some tasks are marked as “ongoing,” meaning that they are expected to be addressed throughout the timeframe of this Plan and but necessarily completed.

**Table 59. Implementation Strategy**

	<b>Task</b>	<b>Responsible</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012-2027</b>
<b>Ordinance Changes</b>								
n/a	Revise the zoning and subdivision ordinances in order to implement the recommendations of the Comprehensive Plan	Consultant, Community Development, County Attorney	*****	*****				
<b>Land Use</b>								
Land Use: 1.D.1 Trans: 1.C.1	Prepare small area plans for Weyers Cave, Stuarts Draft, and Fishersville	Community Development	*****	*****	*****			
Land Use: 1.A.6 Trans: 1.F.1	Prepare interchange area overlay plans for Verona, Woodrow Wilson Parkway, Mint Spring, and Greenville	Community Development, VDOT				*****	*****	
Land Use: 1.B.5	Study the need for new zoning districts for the identified Rural Communities (as part of the ordinance revisions)	Consultant, Community Development, County Attorney	*****	*****				
Land Use: 1.D.5	Study the need for ordinance changes related to the provision of adequate on-site facilities (as part of the ordinance revisions)	Consultant, Community Development, County Attorney	*****	*****				
Land Use: 2.C.2 Ag: 2.B.3	Establish guidelines and regulations for cluster subdivisions in the RCA (as part of the ordinance revisions)	Consultant, Community Development, County Attorney	*****	*****				

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Land Use: 2.E.3	Study the need for ordinance changes to discourage new development from ridgelines (as part of the ordinance revisions)	Consultant, Community Development, County Attorney	*****	*****				
Land Use: 2.A.2 Ag: 2.C	Monitor the amount of new residential development in the RCA and ACA	Community Development	*****	*****	*****	*****	*****	Ongoing
<b>Agriculture</b>								
Ag: 2.B.1 Ag: 2.B.2	Study the possibility of comprehensively rezoning land zoned agriculture to XA in ACA and GA in USA, CDA, and RCA	Community Development, County Attorney, PC, BOS		*****	*****			
Ag: 1.A.1	Establish an Agriculture Industry Board	BOS	*****					
Ag: 1.B.3 Land Use: 2.B.3 Hist Res: 1.B.4 Nat Res: 6.D.1	Establish a purchase of development rights program	Agriculture Development, Ag Industry Board	*****	*****				
Ag: 1.B.4 Land Use: 2.B.4	Study the feasibility of establishing a transferable development rights program	Community Development, Agriculture Development, Ag Industry Board		*****	*****			
Ag: 1.A.3 Ag: 1.C.1 Nat Res: 3.C.1	Develop a promotional plan for agricultural programs	Agriculture Development, Ag Industry Board	*****	*****				

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Ag: 1.C.3 Ag: 2.A.3	Study the need for Zoning Ordinance changes related to agri-tourism, agri-business, and permitted uses in ag zoning (as part of the ordinance revisions)	Consultant, Community Development, Agriculture Development, Ag Industry Board, County Attorney	*****	*****				Ongoing
Ag: 2.A.4 Housing: 3.B.1	Implement reciprocal setbacks for housing located in or adjacent to the RCA and ACA (as part of the ordinance revisions)	Consultant, Community Development, Agriculture Development, Ag Industry Board, County Attorney	*****	*****				
Land Use: 2.B.1 Ag: 1.B.1	Add incentives to the Ag/Forestral District regulations to encourage the creation and support of additional AFDs	Agriculture Development, Ag Industry Board, County Attorney, Community Development	*****	*****				Ongoing
<b>Economy</b>								
Econ: 1.A Econ: 2.A	Prepare Strategic Plan for Economic Development	Consultant, IDA, Community Development	*****	*****				
<b>Education</b>								
Educ: 1.A Educ: 1.B	Prepare a strategic plan for education	School Board	*****	*****				
<b>General Government</b>								
Gen Gov: 2.A.1	Study the feasibility of establishing a fiscal impact analysis procedure	Community Development, County Attorney			*****			
Gen Gov: 2.A.2 Parks: 1.A.3 Educ: 1.C.1	Study the feasibility of establishing a proffer guidelines system	Community Development, County Attorney				*****		

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Gen Gov: 2.A.3	Study the feasibility of establishing a system of special service districts for the funding of infrastructure improvements	Community Development, County Attorney, Service Authority	*****					
Gen Gov: 1.C Housing: 1.B.2 Parks: 1.B.1 Pub Safe: 1.D Hu Serv: 1.D	Develop a plan for coordinating public service provision with applicable neighboring localities and agencies	County	*****	*****	*****	*****	*****	Ongoing
Gen Gov: 2.B	Develop a strategy for ensuring USA/CDA infrastructure improvements and RCA/ACA preservation programs are funded by all County residents	Community Development, County Administrator, Service Authority, Ag Development, BOS	*****	*****	*****			
Gen Gov: 2.D Nat Res: 3.A.2	Explore new land use taxation methods	Commissioner of Revenue, County Attorney, Ag Development			*****	*****	*****	2012
<b>Historic Resources</b>								
Hist Res: 1.A.2	Study the feasibility of establishing a historic overlay zoning district	Community Development, County Attorney						2012
Hist Res: 1.A.4	Consider developing a historic preservation plan	Community Development						2012
Hist Res: 1.A.3 Hist Res: 3.A.3	Consider updating the County's historic resources inventory and establishing a GIS database for use in the review of plans and development proposals	Community Development	*****					

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Hist Res: 1.B.5	Consider applying for the Certified Local Government program	Community Development, BOS						2012
Hist Res: 1.B.6	Study changes to County tax policies that would encourage historic preservation measures	Finance, BOS						2012
Hist Res: 3.A.2	Study the feasibility of establishing a countywide heritage tourism program	Community Development						2012
<b>Housing</b>								
Housing: 1.B.1	Prepare a housing plan to study the housing needs of the County and the feasibility of establishing local and regional housing programs	Community Development					*****	
Housing: 1.A.4 Hu Serv: 1.B.3	Monitor the provision of adequate senior housing	Community Development	*****	*****	*****	*****	*****	Ongoing
Housing: 1.B.7	Study the feasibility of adopting the International Property Management Code	Building Inspection, County Administrator				*****		
<b>Library</b>								
Library: 1.A.7	Develop a plan for future library branches and outreach services	Library				*****		
<b>Natural Resources</b>								
Nat Res: 1.A	Develop watershed-based stormwater plans for the USAs	Consultant, Community Development		*****	*****	*****		

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Nat Res: 1.B.1	Modify the stormwater code to allow and encourage LID (as part of the ordinance revisions)	Consultant, Community Development, County Attorney	*****	*****				
Nat Res: 1.B.2	Seek to demonstrate LID techniques on new public and private projects as an outreach and learning tool	Community Development	*****	*****	*****	*****	*****	Ongoing
Nat Res: 1.C.1	Modify ordinances in order to provide for cost-effective solutions to flood control and stormwater management (as part of the ordinance revisions)	Consultant, Community Development, County Attorney	*****	*****				
Nat Res: 2.A	Adopt performance standards that can be applied to projects subject to County review	Community Development		*****	*****			
Nat Res: 2.B	Consider adopting performance standards into County ordinances	Community Development, BOS				*****	*****	
Nat Res: 3.B.3	Consider providing incentives for agricultural and forestry BMPs	Agriculture Development, Community Development	*****	*****				
Nat Res: 4.A.3 Utilities: 1.A.3	Develop a GIS-based contaminant source inventory	Community Development, Service Authority, GIS	*****	*****	*****			
Nat Res: 4.B.4	Consider developing standards for the safe provision of water and wastewater in cluster developments (as part of the ordinance revisions)	Consultant, Community Development, County Attorney, Service Authority	*****	*****				

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Nat Res: 5.A.1 Nat Res: 5.A.2 Nat Res: 5.A.3 Nat Res: 5.A.5	Support all public and private owners of flood control dams as they work to assess and improve their facilities	Community Development	*****	*****	*****	*****	*****	Ongoing
Nat Res: 5.A.4 Nat Res: 5.A.5 Nat Res: 5.B.3	Consider ordinance changes to control the amount and type of development in floodplains and flood inundation zones	Consultant, Community Development, County Attorney			*****	*****	*****	
Nat Res: 6.D.4	Develop a promotional program on the economic benefits provided by the County's natural resources	Community Development		*****	*****			
<b>Parks and Recreation</b>								
Parks: 1.B.2	Update Parks and Recreation Master Plan	Parks and Recreation			*****			2018
Parks: 1.A.2	Develop new parks and recreational facilities to meet the requirements of the Parks and Recreation Master Plan	Parks and Recreation	*****	*****	*****	*****	*****	Ongoing
Parks: 1.B.3	Seek assistance from regional, state, and federal recreation and natural resource agencies in planning, funding, and providing parks and recreation facilities	Parks and Recreation	*****	*****	*****	*****	*****	Ongoing

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Parks: 1.C.1 Parks: 1.C.2	Prepare a greenways plan to study the potential for connecting parks and recreation facilities to residential, historic, and natural resource locations	Parks and Recreation, Community Development		*****	*****			
<b>Public Safety</b>								
Pub Safe: 1.A.1	Expand fire and rescue training programs	Fire and Rescue	*****	*****	*****	*****	*****	Ongoing
Pub Safe: 1.A.2	Expand fire and rescue training facilities	Fire and Rescue	*****	*****				
Pub Safe: 1.A.3	Study the feasibility of training all volunteer fire and rescue staff to the minimum EMT certification	Fire and Rescue				*****		
Pub Safe: 1.A.4	Study the potential for developing an incentive program for encouraging participation in public safety volunteer efforts	Fire and Rescue	*****	*****	*****	*****	*****	Ongoing
Pub Safe: 1.A.5	Evaluate possible locations and staffing arrangements for the development of new fire and rescue facilities at key locations to provide more comprehensive service	Fire and Rescue	*****	*****	*****	*****	*****	Ongoing
Pub Safe: 1.A.7 Pub Safe: 1.A.8	Study the potential for adopting a fire prevention code and establishing a fire prevention division	Fire and Rescue, County Attorney	*****	*****	*****	*****	*****	Ongoing

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Pub Safe: 1.B	Explore innovative law enforcement and detention efforts	Sheriff	*****	*****	*****	*****	*****	Ongoing
Pub Safe: 2.B.1	Study the necessary steps for ensuring the adequate provision of fire flow to all areas of the County served by public water	Fire and Rescue, Service Authority, County Administrator, BOS		*****	*****			
Pub Safe: 2.C.1	Study the provision of fire suppression infrastructure in the RCA and ACA	Fire and Rescue			*****			
<b>Transportation</b>								
Trans: 1.B.1	Identify operational and spot improvements, through corridor studies, for Route 11, Route 608, and additional congested corridors	Consultant, Community Development, VDOT		*****	*****			
Trans: 1.E.3 Educ: 1.A.6	Pursue Safe Routes to Schools grants to improve safety near elementary and middle schools	Community Development	*****	*****	*****	*****	*****	Ongoing
Trans: 2.A.3 Trans: 2.A.4	Submit annual recommendations to VDOT for unpaved road improvements that qualify for Rural Rustic Road Program and Pave in Place Program	Community Development, VDOT	*****	*****	*****	*****	*****	Ongoing

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Trans: 4.A.3	Assess the need for an intermodal transfer facility to complement current freight movement by truck, rail, and air	Community Development, VDOT			*****	*****		
Trans: 5.A.2	Revise transportation budget allocations to concentrate resources in districts with the greatest development pressures	County Administrator, BOS	*****					
Trans: 5.B.1	Consider hiring a County Transportation Manager to oversee and coordinate all transportation planning activities in the County	County Administrator, BOS	*****					
<b>Utilities</b>								
Utilities: 1.A.1 Nat Res: 4.A.1	Develop a program for the protection of existing and future public water supplies	Service Authority, Community Development	*****					
Utilities: 1.B.1 Nat Res: 4.B.2	Study the feasibility of ordinance changes requiring mandatory maintenance/pump out of private sewage systems	Service Authority, Community Development, County Attorney	*****	*****				
Utilities: 1.C.1	Complete WWTP expansion projects and any other expansion or renovation projects related to Chesapeake Bay Act compliance	Service Authority	*****	*****	*****	*****		
Utilities: 3.A	Update the plan for the efficient provision of solid waste services	County Administrator, Service Authority				*****		Ongoing

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Utilities: 3.A.2	Study the feasibility of establishing a solid waste collection program for residents of the USA and CDA	County Administrator		*****				
Utilities: 3.A.5	Develop an educational program regarding the proper disposal of household hazardous waste materials	County Administrator	*****	*****	*****	*****	*****	Ongoing
Utilities: 5.A	Develop a coordinated GIS database for the mapping of all applicable utility system locations	County Administrator, Service Authority, GIS	*****	*****	*****			